

2022-2023 Annual Report





Based on the Superintendent's Priorities and Performance Targets to Meet the Board of Education of Harford County's Strategic Plan

SUPERINTENDENT OF SCHOOLS

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Coordinator of North Star

and School Performance

Initiatives

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Manager of

Communications

SENIOR STAFF

Kimberly Neal, Esq.

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Deborah Judd

Assistant Superintendent for Business Services

Benjamin Richardson Assistant Superintendent for Human Resources

Cornell Brown Assistant Superintendent for Operations

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Dyann Mack, Ed. D. Executive Director of Elementary School Instruction and Performance

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and Construction

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Director of Secondary School Instruction and Performance

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Director of Staff and Labor Relations

Katie Ridgway

Director of Strategic Initiatives

Andrew Moore Director of Technology

Yakoubou Ousmanou

Manager of Research and Program Evaluation

Mary Beth Stapleton

Manager of Family and Community Partnerships

SCHOOL DIRECTORY

lementary Abingdon Elementary Forest Lakes Elementary Norrisville Elementary

Bakerfield Elementary Bel Air Elementary Church Creek Elementary Churchville Elementary Darlington Elementary Deerfield Elementary **Dublin Elementary** Edgewood Elementary **Emmorton Elementary** Forest Hill Elementary

Fountain Green Elementary George D. Lisby Elementary Hall's Cross Roads Elementary Havre de Grace Elementary Hickory Elementary Homestead/Wakefield Elementary Jarrettsville Elementary Joppatowne Elementary Magnolia Elementary Meadowvale Elementary

North Bend Elementary North Harford Elementary Old Post Road Elementary Prospect Mill Elementary Red Pump Elementary Ring Factory Elementary Riverside Elementary Roye-Williams Elementary William S. James Elementary Youth's Benefit Elementary

Aberdeen Middle

Bel Air Middle **Edgewood Middle**

Fallston Middle Havre de Grace Middle Magnolia Middle

North Harford Middle Patterson Mill Middle Southampton Middle

Aberdeen High Bel Air High C. Milton Wright High **Edgewood High**

Fallston High Harford Technical High Havre de Grace High Joppatowne High

North Harford High Patterson Mill High

Harford Academy

Swan Creek



WHO WE ARE

2023-2024

38,063

TOTAL ENROLLMENT

OUR STUDENTS

39% of students are eligible to receive free/reduced meals

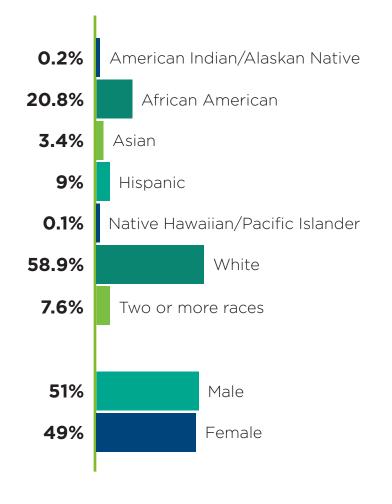
6,396 total enrollment in AP courses

2.2% of students speak English as a second language

14% of students are enrolled in special education

1,737 students are enrolled in a magnet program

856 students are dual enrolled





OUR STAFF

5,645.1 total number of employees*

5,203.87 school-based employees*

441 non-school-based employees*

308 teachers hired in FY2022-2023

72% of teachers have a Masters or Doctorate

8.5% of teachers are non-white

101 National Board Certified Teachers



*Full Time Equivalent

FACILITIES

55 schools (188 total buildings)

2,142 total classrooms

1,896.58 acres of property

309 total custodians

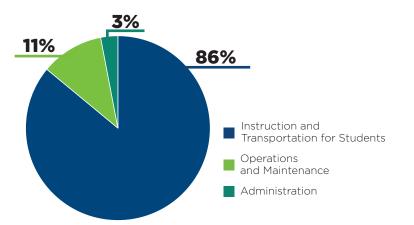
TRANSPORTATION

527 buses

7,523,076 miles traveled

31,139 students transported

BUDGET ALLOCATION



FOOD SERVICES

1,339,119 breakfasts served

3,354,318 lunches served

\$5,267,814 a la carte sales

71,965 summer meals served

\$25,650,250 total sales

FINANCIAL tighlights

The operating budget for Harford County Public Schools is a constant, ever-changing process. Many members of the Harford County community take part in shaping the budget before it is finalized in June.

Beginning in the Fall, the Superintendent works to develop a proposed operating budget for the following fiscal year. The Superintendent meets with senior staff members within the organization, holds discussions with targeted focus groups, and accepts input from the community through public input sessions and email submissions. In December/January, the Superintendent presents the budget to the Board of Education.

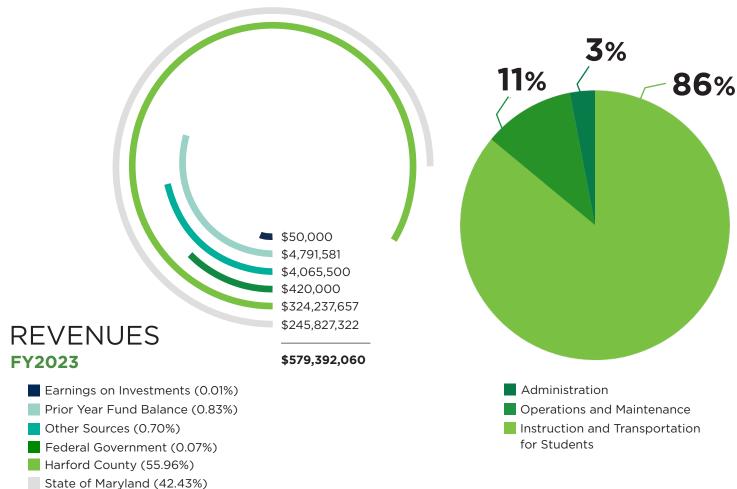
The Board of Education conducts public input sessions and continues to receive email submissions as they work to build on the budget before presenting it to the

Harford County Executive in February/ March.

The Harford County Executive typically holds public hearings, and engages in dialogue with the community before sending the budget to the Harford County Council.

In April, when the Harford County Council members receive the budget, they continue to hold public hearings and engage with the community before finalizing the budget on or before June 15.

Submit your thoughts on the proposed operating budget by emailing: budget@hcps.org.



UNRESTRICTED OPERATING BUDGET

EXPENDITURES	FY2023	Percent Change	FY2022	Percent Change	FY2021	
Administrative services	\$13,355,516	16.38%	\$11,476,258	-0.08%	\$11,485,806	
Mid-level administration	31,723,270	7.19%	29,596,022	6.43%	27,809,169	
Instructional salaries	207,152,061	10.06%	188,225,307	3.91%	181,139,788	
Instructional textbooks and supplies	7,994,009	8.02%	7,400,542	1.51%	7,290,542	
Other instructional costs	8,708,827	108.44%	4,178,037	17.58%	3,553,237	
Special education	64,408,698	20.71%	53,359,506	8.38%	49,235,965	
Student personnel services	2,826,864	24.60%	2,268,780	-0.06%	2,270,081	
Student health services	5,248,041	17.21%	4,477,285	3.74%	4,316,000	
Student transportation	41,136,424	13.77%	36,158,682	3.14%	35,056,382	
Operation of plant	31,989,802	11.20%	28,767,404	1.39%	28,373,082	
Maintenance of plant	15,574,294	7.62%	14,471,023	0.87%	14,346,081	
Fixed charges	148,065,237	7.29%	138,008,081	0.49%	137,339,017	
Community services	563,828	1.50%	555,481	0.67%	551,803	
Capital outlay	645,189		645,189	3.12%	625,662	
Total expenditures	\$579,392,060	11.51%	\$519,587,597	3.22%	\$503,392,615	



PER PUPIL FUNDING

\$7,914 \$8,792

\$16,706

State Funding

Local Funding

Sources: Unrestricted Operating Budget: Statement of Revenues, Expenditures and Changes in Fund Balances - Budget (NON-GAAP BASIS) and Actual - General Fund for the year ended June 30, 2023, June 30, 2022, and June 30, 2021. These statements are published in the annual Harford County Public Schools Annual Comprehensive Financial Report. Per Pupil Funding: Data may be found in the General Assembly of Maryland Department of Legislative Services FY24 Per Pupil Public School Funding.

5

Career readiness connects classroom learning with realworld applications. For career readiness, students acquire internships, guest speakers, site visits, and collaborative transferable skills such as critical thinking, problemsolving, teamwork, communication, and adaptability.

HCPS fosters partnerships with local businesses, industries, and community organizations to provide students with authentic work experiences and exposure to different career paths. Partners offer apprenticeships, projects that bridge the gap between the classroom and workplace.

The Blueprint Career Coaching program helps students explore their interests, strengths, and career aspirations.

2022-2023 Apprenticeship Program Launched





Businesses Offering Apprenticeships

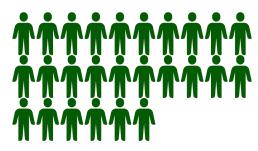
70

unique businesses currently offering apprenticeships to HCPS students.*

Students Apprentices



15 students completed an apprenticeship.



26 students placed into an apprenticeship.

Workforce Investment Learner Attributes Licensure & Certifications Apprenticeships Future Ready Skills College **Dual Enrollment Project Based Learning Advanced Coursework**

Technology to Support a Future Driven Curriculum



iPads provided to PreK students.



Chromebooks provided to students in grades K-8.



laptops provided to students in grades 9-12.

Data accurate as of June 30, 2023.

Graduate Outcomes

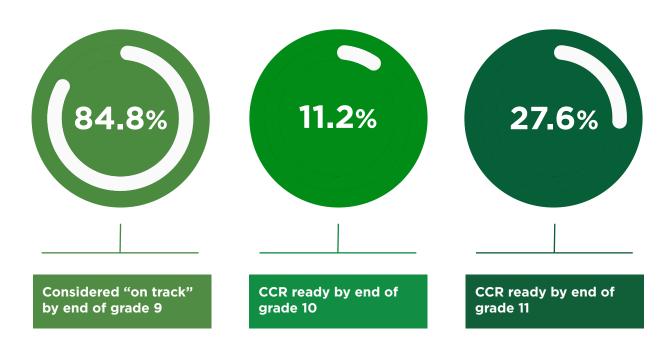
HCPS believes students can best demonstrate their preparation for success after high school by being prepared for career or college.

HCPS strives to improve graduate outcomes, measuring:

- met the criteria for potential college credits
- earned college credit through a dual enrollment course
- earned a career licensure, certification, apprenticeship completion, or met the Technical Skills Assessment requirements in a CTE program.

Additional graduate outcomes stemming from the Blueprint include 9th grade on-track and College and Career Readiness (CCR).





For the 2022-2023 school year, students are considered CCR ready if they meet the following criteria: Score of 3 or 4 on MCAP English 10, Score of 3 or 4 on MCAP Algebra I, Algebra II, or Geometry or score of 520 on the Math SAT.

Sources: The "On Track" percentage can be found in the Maryland School Report Card dashboard. CCR Ready percentages are based on data from the Maryland State Department of Education (MSDE).

North Star Graduate Outcomes



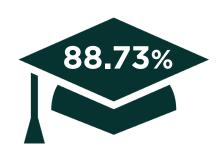
Percentage of HCPS graduates who met the criteria for at least one North Star Graduate Outcome.*

Dual Enrollment Credits Earned



For the class of 2022

Graduation Rate



For the class of 2022







*Data shown is from 2022. At the time of publishing, on March 6, 2024, MSDE has not published graduate data for 2022-2023.

Harford County Public Schools uses five learner attributes to support students at all grade levels. Our goal is for every student to be a proficient reader, writer, and problem-solver who are healthy and employable.

End of Grade 2 End of Grade 5 End of Grade 8

End of Grade 10

Readers*



Percentage of students each year who meet or exceed the grade level proficiency on the local reading assessment.

56.4% 65.3%

58.8%

70.8%

Writers*



Percentage of students each year who meet or exceed the writing proficiency cut score on MCAP English/Language Arts Literacy.

52.1% 57.8%

66.2%

Percentage of students each year who meet or exceed the reading proficiency cut score on MCAP English/Language Arts Literacy.

49.4% 52.2%





Percentage of students each year who meet or exceed the grade level proficiency on the local mathematics assessment.

65.4% 56.5% 26.7%



End of year student attendance rates.

93.4% 93.8% 91.5%



Data will be available starting with the 2023-2024 annual report.

^{*}The Maryland Comprehensive Assessment Program (MCAP) is used to measure proficiency by the end of grades 5 and 8. **The Healthy Outcomes from Positive Experiences (HOPE) framework is utilized to measure the health and wellness of students at the end of grades 5 and 8. Sources: Data collected and reported by the HCPS Office of Accountability.

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Innovative School Programs

HCPS has Magnet Programs to provide specialized unique opportunities for secondary students.

26

Programs of Study

Magnet Programs

1,847

Students participating in Magnet Programs in grades 9-12.



Magnet Program seats available to incoming freshman.



Magnet Program graduates in the class of 2023.



746 Graduates earned a Career and Technology Education completer.

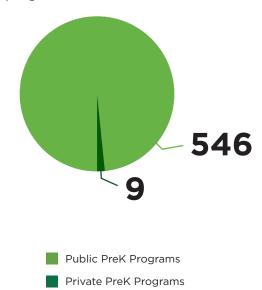
Early Learners

HCPS has a mixed delivery system of full-day PreK programs, half-day PreK programs, learning together preschool classes, early-learner preschool classes, Blueprint private providers for PreK, and Judy Centers.

Percentage of students served by PreK programs who demonstrate readiness, as measured by the kindergarten readiness assessment.



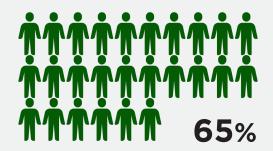
Number fo students enrolled in public and private PreK programs.

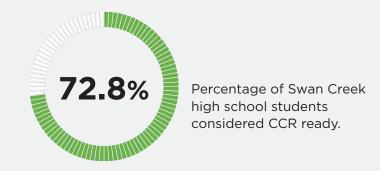


Swan Creek School

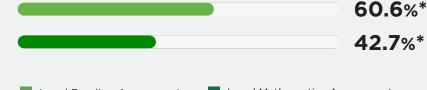
In 2021, HCPS established the Swan Creek School Blended Virtual Learning Program which offers eLearning and inperson/hybrid learning formats.

Percentage of students utilizing the fit assessment for enrollment at Swan Creek School.





Percentage of Swan Creek elementary and middle school students each year who meet or exceed the grade level proficiency on local assessments.

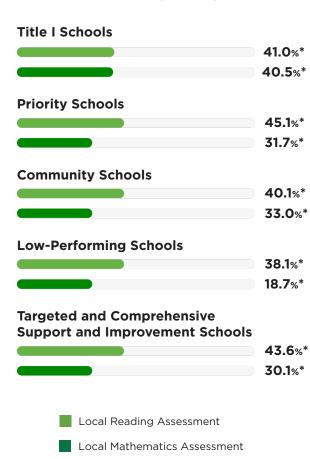


Local Reading Assessment Local Mathematics Assessment

Unique School Designations

In 2023-2024, HCPS had 9 Title I Schools, 9 Priority Schools, 11 Community Schools, 5 Blueprint Career Ladder Low-Performing Schools, and 13 Targeted and Comprehensive Support and Improvement Schools. Click here for more information on unique school designations.

Percentage of elementary and middle school students each year who meet or exceed the grade level proficiency on local assessments at a school with a unique designation.



*Students in grades 5 and 8 are not required to participate in the spring administration. Sources: The "On Track" percentage can be found in the Maryland School Report Card dashboard. CCR Ready percentages are based on data from MSDE. All other data collected and reported by the HCPS Office of Accountability.

Behavioral Support

HCPS supports student behavioral needs through supporting attendance, behavioral and mental health, community partnerships, health needs assessments, HOPE framework, Positive Behavioral Interventions and Supports (PBIS), restorative practices, parent and family engagement, and professional development.

Mental/Behavioral Support

1,116

students provided with school based mental health services.

99

Behavior Support Staff serving schools.*

100%

Care Solace launched with 100% access for students, staff, and families.

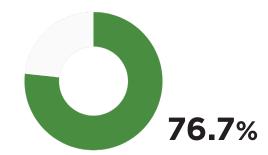
care/solace.

Calming the Chaos of Mental Health Care

*Behavior Support Staff includes:

School Safety Liaisons
Community Schools Specialists
Behavior Coaches
Social Workers
School Psychologists
Pupil Personnel Workers
Board Certified Behavioral Analysts
In-School Suspension Technicians
Early Childhood Specialists
Therapeutic Counseling Interventionists
Intervention Teachers
Program Managers
Check & Connect Mentors (part-time)

Participation in Wellness Needs Assessment

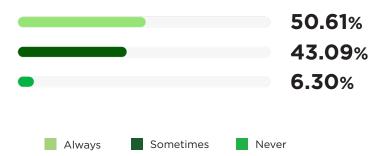


of students in grades 3-12 participated in the Wellness Needs Assessment.

Percentage of students in grades 3-5 who report feeling safe at school.



Percentage of students in grades 6-12 who report feeling safe at school.





Disproportionate Rates of Suspension

Disproportionate Discipline is the persistent over-representation of a specific student group receiving an out of school suspension (OSS).

Risk Ratio is the degree of disproportionality within a school/county between a student group and all other students. Simply stated, it is how many times more likely a student group is to be removed (OSS) compared to all other student(s)/groups. Monitoring the risk ratio helps HCPS understand our discipline trends regarding consistency and equity.

Student Group	Risk Ratio
Students Receiving Free and Reduced Meals (FaRMs)	3.70
African American	3.21
Students with Disabilities	2.29
Hawaiian/ Pacific Islander	2.19
Two or More Races	1.21
Hispanic	1.00
Native American	.87
White	.38
Asian	.18





Transparency

Each year the comprehensive budget and audit reports, all Board of Education meeting agendas, materials, presentations, and recordings are available on hcps.org. Transparency builds trust with our community, families, and employees. To demonstrate the commitment to transparency, HCPS provides targets to all so that families can be partners in our students' education, outcomes, and future.



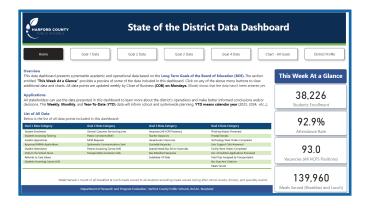
Accessibility Features Online

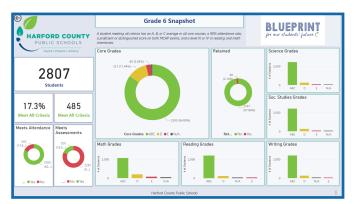
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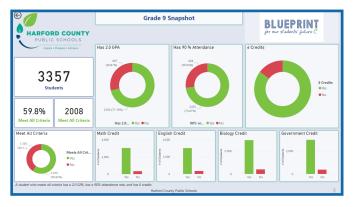
items updated on hcps.org to provide and enhance accessibility features for the vision impaired.

Data Dashboards on hcps.org

Data dashboards were developed during the 2022-2023 school year to be launched in the 2023-2024 school year.







Canvas Access for Parents/Guardians

In the 2022-2023 school year, the HCPS Office of Curriculum, Instruction, and Assessment began efforts to provide parents/guardians access to the HCPS learning management system. Beginning second semester of the 2023-2024 school year, parents/guardians will have access to their student's Canvas courses through a Canvas parent app or through an internet browser.

Parents/Guardians will be able to access:

- the course published content in modules
- the course calendar
- announcements
- quiz titles

Parents/Guardians can use Canvas:

- as a communication tool to message the teacher
- be included in conversations between the teacher and student



Sources: Online accessibility work is in partnership with the Office of Civil Rights (OCR).

Customer Service

HCPS strives to continue to raise our standards for increasing our customer service efforts to support employees, students, parents/guardians, and the larger community.

HCPS is committed to providing superior customer service to all of our stakeholders, including employees, students and their families, and community members. Successful customer service is measured in many ways, including: Ask HCPS, a Customer Satisfaction Survey, the Customer Service Task Force, the Family Friendly Schools Award Program, the HCPS Parent Academy, Parent and Community Engagement (PACE) Liaisons, and Service is Central initiatives.







507

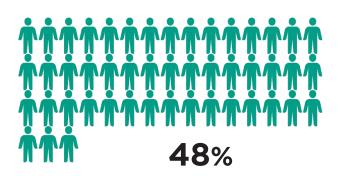
responses received in 2021-2022



487

responses received in 2022-2023

Favorable Rating on Annual Parent/ Caregiver Perception Survey



"Swan Creek's alternative format and caring staff changed my child from a school avoider to a student who was counting down until school started this fall!"

"My requests for assistance were met with enthusiasm and completed in a timely manner and professional manner. My experience was positive, and the interaction was wonderful!"

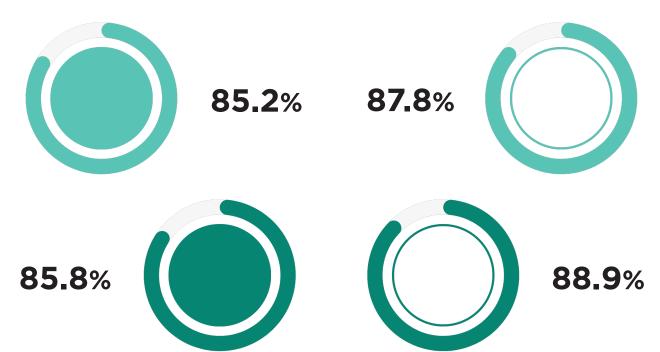
"Great Service, I was provided with the exact information I needed in a timely manner."

"I was satisfied with the services, and help that I received from Human Resources, They were very helpful and understanding. I appreciated so much their guidance, kind words and caring attitude. Thank you so much!"

"All of the staff I work with at HCPS are truly great and their response time is wonderful."



Resolutions to Customer Service Inquiries



2021-2022

2022-2023

Collaborative Governance

HCPS makes every effort to include staff, families, and the larger community in its decision making to better provide a well-rounded education for all students in all grade levels.

"The committees established around Innovation ensure that there is representation from many stakeholders."

- An employee in response to a 2022-2023 Blueprint Implementation Survey.

Has Pu

Has Pubilshed Mission

Includes Student Voice

	Number of Members	Percentage of Community Members*	
Blueprint Early Childhood Committee	32	47 %	Ø
Blueprint Elevating Educators Committee	33	30%	Ø
Blueprint North Star Committee	30	40%	Ø
Blueprint Steering Committee	29	45%	Ø
Blueprint Student Supports Committee	31	42%	Ø
Business Advisory Committee	27	81.5%	Ø

	Number of Members	Percentage of Community Members*	
Calendar Committee	35	40%	Ø P
Career/Technology Education Citizen Advisory Committee	26	53 %	
Customer Service Task Force	34	32 %	Ø
Early Childhood Advisory Committee	90	51 %	Ø
Family Life Education Citizen Advisory Committee	8	25%	Ø
Judy Center Steering Committee	90	51 %	Ø
Parent Advisory, Advocacy, and Action Council	37	100%	Ø
School Health Advisory Council	25	52 %	Ø
Special Education Citizen Advisory Committee	35	75 %	Ø P
Superintendent's Task Force on Equity	32	22%	Ø P

*Represents non-HCPS employees: Parents/Guardians, Business and Non-Profit Partners, County Government, Students, Unions, and Community Members. **Added in 2023-2024.

Elevating Educators

HCPS is committed to recruiting and retaining effective and diverse educators and staff to build a climate of student success.

The Blueprint Career Ladder, employee benefits package, effective and diverse recruitment and retention, educational equity, professional development, and union negotiation are all tools used by HCPS to recruit, elevate, and retain educators and staff.

Retention Rates



85.1%
Retention rate of all other administrative and support staff

24



Percentage of Teachers of Color

8.7%

of teachers self-identified as a person of color.

24.1%

of newly hired staff self-identified as a person of color.

627

staff members were hired between October 2022 and October 2023.



Applicants for Supervisory Positions

Applicants include:

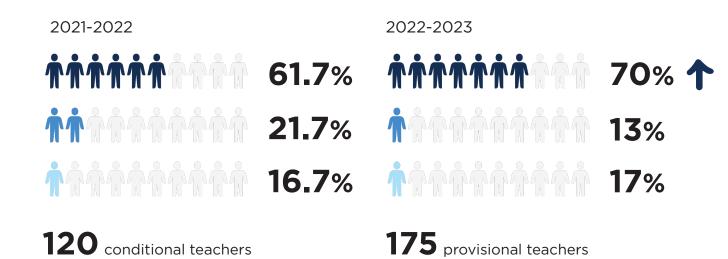
- Elementary and Secondary APs
- Elementary and Secondary Principals
- Pupil Personnel Workers



2022

2023

Conditionally Certified Teachers Earning Professional Certificates



Continued teaching with a conditional or provisional certification

 Achieved full teacher certification Left their HCPS teaching position

Sources: Increase Percentage of Teachers of Color is based on categories reported to the Equal Employment Opportunity Commission (EEOC).

ulture of Gratitude

HCPS has established several employee recognition programs for staff and students at all levels. Together with local business partners, a variety of employees are recognized for the customer service they provide to their peers, students, families, and the larger community.

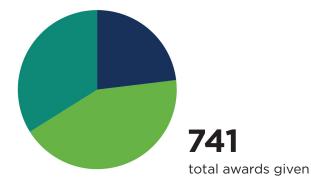
Administrators and supervisors are encouraged to nominate their staff each month for one of many recognition programs, and subsequently nominees are encouraged to nominate their peers.

During the 2022-2023 school year, a new program was introduced to recognize students for their efforts to demonstrate kindness, positive character traits, and service to others in their schools.

For more information on our recognition programs, visit www.hcps.org.

At HCPS, we believe peer-to-peer recognition is an integral aspect of building and fostering a culture of gratitude where employees enjoy coming to work and perform at high levels.

Total Awards Given for Each Program



171 Bowtie Breakfast awards

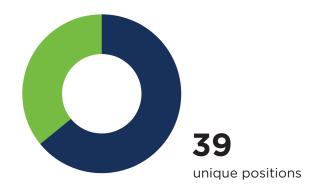
319 Limelight awards

251

26

Standout Student awards

Inclusive of Nominees at All Schools and Offices



25 Central Office Awards

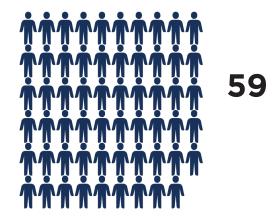
14 School-Based Awards

Bowtie Breakfast Limelight

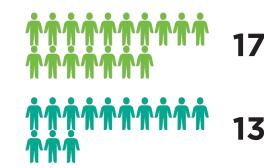
Standout Student



Employees Nominating Their Colleagues



Schools Nominating Their Staff & Students



"Thank you so much for making us feel special and valued by creating this program! It is such a beautiful way for staff/admin to recognize one another."

"Super appreciated. Love this as it also encourages positivity and makes one feel like they are making a difference!"

"Thank you for managing this. Our system has so much to be proud of and it is nice to take time to highlight our most precious resource, our employees!"

"Being recognized and valued for the work we do. It is this kind of thing that makes people want to work hard day in and day out."

"I was so honored and humbled to be recognized in such a way."

The HCPS Talent Pathways Project is an innovative employee development campaign and recruitment strategy to aggressively build strong talent pathways for all positions within the organization for future hiring needs. This includes defining, creating, and implementing people programs that focus on talent aquisition and talent development from a variety of sources externally and internally. Our focus is on Grow Your Own (GYO).



HCPS Grow Your Own Program

Talent Pathways Strategies for HCPS Grow Your Own:



HCPS TAM students

16

Students in Together We Rise peer tutor mentoring program

16

Employees in the Get More program

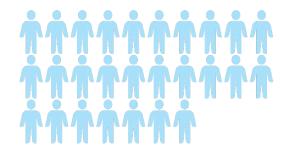
 Student internships across district job classifications

(beginning educator job classifications as a pilot in 2024-2025)

- Conditional Teacher Support Programs (Onboarding, mentoring, and professional
- Para-professional to teacher pathway
- National Board Certification Support Program Expansion
- Model School Pilots (Spring 2024–2027) and Model School Facility (2027-2028)

- development)

Employees in Future Teaching Programs



27

HCPS employees not currently in a teaching position working towards teacher certification.

The Talent Pathways taskforce focuses on three pathways to the profession of teaching (or education) from four distinct groups:

- current high school students
- college students
- conditionally certified teachers
- current HCPS employees.

HCPS Alumni Hired in All Positions



HCPS alumni hired as HCPS employees.

(336 of 627 total alumni)

Interns and Field Observation Students



310

interns and field observation students hosted by HCPS.

Hosted from:

272

Institutes of Higher Education

(includes Harford Community College)

29

Teacher Academy of Maryland (TAM) 9

HCPS Employees (Grow Your Own)

Interns have been recruited from:

Bowie State University PennWest California Colorado Christian University Community College of Baltimore County Cecil College Delaware State University George Mason University Grand Canyon Education Grand Canyon University Goucher College Liberty University Loyola University Maryland

Maryville University Millersville University McDaniel College Messiah University University of North Florida Notre Dame of Maryland University University of Phoenix Radford University Shenandoah University Stevenson University Towson University University of MD, Baltimore County

University of MD, Global Campus University of MD, School of Social Work Walden University Western Governors University Widener University University of North Dakota Wilmington University Harford Community College Teacher Academy of Maryland HCPS Get More

Safety and Security

The HCPS Office of Safety and Security (OSS) manages and coordinates the district's safety programs across all 55 schools. School Safety Liaisons (SSL) are assigned to school buildings and work closely with students, staff, and the community. Regional Safety Coordinators

supervise and oversee the SSLs, make regular school visits, and work with school administrators to ensure safety protocols are followed. The OSS also works closely with local law enforcement partners who provide School Resource Officers to all secondary schools.





Safety Training and Critical Incident Drills



30

575

Emergency preparedness drills 10 minimum drills per school

55

all schools participated in ACRT refresher trainings



Updated Quick Guide for Critical Incidents for all locations





New in

2022-2023

Enhancing Safety Measures



23

School Safety Liaisons (SSLs) hired

3

Regional Security Coordinators hired



2

New MOUs for reunification sites

12

Schools were upgraded to Access Control

15

Schools received security camera upgrades



300+

New and upgraded radios for schools



55

New Ring style digital doorbell cameras at all schools



227

Stop arm cameras installed on school buses to increase the safety of students and reduce the number of violators

- Installed encrypted prox card readers at all schools and offices.
- SSL Climate Response Team created to support to schools that experience a significant event to support the climate and culture.

Opportunities to Engage Families about Safety and Security



Parent engagement sessions hosted through Parent Academy Real Talks and Town Halls.



Implemented the Raptor visitor management system to improve our visitor check in experience while also maintaining accurate accountability of visitors.

Resource Stewardship



Achieved an unqualified audit opinion from an independent firm - CliftonLarsonAllen

Allocate Resources Based on Data-Supported Needs

HCPS allocates resources based on data-supported needs of students, staff, and schools through a program-based budgeting approach.

The program-based budget facilitates policy decisions at the program level, based on current outcomes and identified goals, including but not limited to student achievement, indicators of poverty, the Board of Education Strategic Plan, the Blueprint Implementation Plan, and input from Harford County citizens.

Meet Blueprint State Requirements for Allocation of Resources

To meet the Blueprint state requirements, Md. Education Article, §5-234, for allocation of resources directly to schools by 2024-2025 HCPS is implementing new software and processes through Oracle Enterprise resource planning to provide comprehensive detail on how state funding follows the student.



Operational Efficiency

Share Resources with Partners

Highlight for 2022-2023:

 Harford Metropolitan Area Fiber Optic network was a collaboration between HCPS and Harford County Government (HCG) to build and maintain a private fiber network which interconnects all of our school and administrative sites.

Energy Management Program

Highlight for 2022-2023:

- HCPS has three (3) replacement school projects, which have achieved LEED Silver and our Central Administration Building achieved LEED Gold
- HCPS has ten (10) rooftop PV solar electric sites

Implement Industry Best Practices

Highlight for 2022-2023:

- Use of GPS system for comparative analysis of bus routing.
- According to the recent legislative audit, the development of our design manual for construction projects to standardize various parts and construction materials used throughout the school system was deemed a Facilities Best Practice.

Prioritize Capital Projects

Highlight for 2022-2023:

 After reviews and updates the Board of Education approved our 2022-2023 Public-School Construction Program our Educational Facilities Master Plan (EFMP) and our Comprehensive Maintenance Plan.



6,000,000 sq. ft.

approximate square feet HCPS facilities occupy



March 2024

AskHCPS@hcps.org | (410) 809-6193

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